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## OFFICE MEMORANDUM

Date: 3 January 1952

To: AD/RR

25X1A9a

From: [REDACTED]

Subject: Progress Report on O/RR Field Team

1. Since our last report of 12 December I have been working almost exclusively with [REDACTED] writing reports and reviewing those prepared by others. Although nothing sensational has been accomplished, I feel that a solid contribution is being made in preaching the gospel of economic intelligence and, in particular, stressing the economic intelligence that can be gained from sources who have no apparent potential in this field. This is the type of work that should pay dividends in improved economic reporting. In the case of [REDACTED] which is attempting to broaden its scientific and technical intelligence collection mission to include economic matters, this guidance is most timely.
- 25X1A6a 2. [REDACTED] is currently forwarding to S/TR the original draft of a report by a German chemist on Sovzone transportation deficiencies. The report, which occupied several pages, was boiled down by the editors and published as a single paragraph at the end of another report. When it was pointed out that the condensation omitted many details of interest to the analyst in Washington, [REDACTED] readily agreed to forward the full report.
- 25X1A6a 3. There is now sufficient work at [REDACTED] to keep me fully occupied. On the other hand, Mike and I have established contacts which, if they are to mean anything, must be followed up by periodic visits. We have offered our services to these groups, but it will also be necessary to show them specifically how they can use us. It is virtually impossible, however, for me to maintain an effective follow-up on these contacts without an undue dissipation of effort and a resultant failure to do any one job well.
- 25X1A6a 4. I have therefore decided that my best course of action until the arrival of reinforcements will be to concentrate my efforts at [REDACTED] and to pursue only a minimum follow-up of contacts previously established. The only new contacts that are planned will be with [REDACTED] and [REDACTED] 25X1X6 25X1A [REDACTED] both of whom Mike had contacted by telephone prior to his 25X1A departure.
- 25X1A 5. I feel that the time is ripe for the arrival of another member of the Team, that there is sufficient work to be done to insure the full utilization of his services. I would like to endorse Mike's recommendation that the man be chosen on the basis of experience and broad understanding of the requirements of economic intelligence rather than on his language ability or technical specialty. There seems to be an adequate, if not abundant, supply of both linguists and technical specialists (with the possible exception of agriculture) scattered throughout the theater.

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25X1A9a 6. I have been giving considerable thought to the problem of the level  
at which the O/RR team should operate over here. What puzzles me is how a  
panel of economic consultants operating at the level suggested by [REDACTED] 25X1A9a  
[REDACTED] can maintain the day-to-day contact with interrogators and editors  
25X1A6d that in my opinion is necessary to make our mission effective. An O/RR  
representative sitting in an office in the [REDACTED] Building awaiting a call  
to assist in an interrogation or to review a report, who only makes periodic  
visits to a collection group is likely to miss a number of opportunities that  
would become available to him were he attached to one or several groups on a  
regular basis. Mike has probably given you his suggestions on the matter, and  
25X1A9a I hope to have some specific proposals after further thought and discussions  
with [REDACTED] and one or two other people.

25X1A6a 7. I talked briefly last week with [REDACTED] economic attache in 25X1A9a  
Moscow, who was in [REDACTED] for a while. In our discussion of O/RR require-  
ments he stated that he would be happy to answer any specific questions put to  
him by O/RR analysts within the limits of his capabilities. He suggested that  
he might be able to verify the location and size of various industrial plants  
in the Moscow area. 25X1A9a  
[REDACTED]

**RET**